

[Opening Statement of Ranking Member Elijah Cummings](#)

Witnesses

**Panel I**

Mr. Charles "Chuck" Grimes  
Chief Operating Officer  
U.S. Office of Personnel Management

Dr. Andrew Biggs  
Resident Scholar  
American Enterprise Institute

Mr. Pete Sepp  
Executive Vice President  
National Taxpayers Union

Mr. David B. Snell  
Director of Retirement Benefits Services  
National Active and Retired Federal Employees Association  
on behalf of the Member Organizations of the Federal-Postal Coalition

**Panel II**

The Honorable Howard Coble (NC-06)

The Honorable Mike Coffman (CO-06)

The Honorable Robert J. Dold (IL-10)

The Honorable Tim Griffin (AR-02)

The Honorable Richard B. Nugent (FL-05)

The Honorable Robert T. Schilling (IL-17)