Opening Statement of Ranking Member Elijah Cummings

Witnesses

Panel I

Mr. Charles "Chuck" Grimes
Chief Operating Officer
U.S. Office of Personnel Management

Dr. Andrew Biggs
Resident Scholar
American Enterprise Institute

Mr. Pete Sepp
Executive Vice President
National Taxpayers Union

Mr. David B. Snell
Director of Retirement Benefits Services
National Active and Retired Federal Employees Association
on behalf of the Member Organizations of the Federal-Postal Coalition

Panel II

The Honorable Howard Coble (NC-06)

The Honorable Mike Coffman (CO-06)

The Honorable Robert J. Dold (IL-10)

The Honorable Tim Griffin (AR-02)

The Honorable Richard B. Nugent (FL-05)

The Honorable Robert T. Schilling (IL-17)